

## I. OVERVIEW

### A. Miami Children's Hospital (MCH)



Welcome to Miami Children's Hospital, a world leader in pediatric healthcare. Miami Children's Hospital® is South Florida's only licensed specialty hospital exclusively for children with more than 650 attending physicians, over 2,000 employees, and over 130 pediatric sub-specialists. The 289-bed hospital is renowned for excellence in all aspects of pediatric medical care from birth through adolescence. Miami Children's Hospital offers more than 40 pediatric specialties and subspecialties, and is home to Florida's only free-standing pediatric trauma center. The hospital is routinely ranked among the best children's hospitals in the nation. Miami Children's is also home to the largest pediatric teaching program in the southeastern United States and has been designated an American Nurses Credentialing Center (ANCC) Magnet facility, the nursing profession's most prestigious institutional honor. At Miami Children's the focus is always on advancements in pediatric medicine.

Miami Children's Hospital's mission is to provide excellent family centered healthcare to children in an academic environment that exceeds the expectations of those we serve and educate; as well as to collaborate with others in our community to improve the health status of children.

Thanks to the founding vision of Dr. Arthur H. Weiland, Variety Children's Hospital opened its doors on March 20, 1950, just as the polio epidemic was encompassing the United States. Variety Children's Hospital was soon deemed the southern center for persons suffering from polio. Throughout the years, the hospital continued to grow and offer new services to meet the needs of the community. Renamed Miami Children's Hospital in 1986, this once small facility is a non-profit, freestanding hospital that is internationally recognized for its outstanding medical care, research and innovation.

In 1982, Ambassador David M. Walters activated Miami Children's Hospital Foundation to meet that pledge. Following the tragic loss of his six-year old granddaughter Shannon from leukemia, Ambassador Walters vowed that no child ever need leave South Florida to receive the highest caliber medical care.

His legacy lives on today. Ambassador Walters' passion for children's health and his commitment to raising the money to help fund the best pediatric care for all children, led to the Foundation becoming the largest single supporter and source of continued funding for Miami Children's Hospital. It is through those contributions that Miami Children's Hospital grew and earned its reputation as a world-leader in pediatric health care.

**B. MCH Graduate Medical Education (GME)**

**Mission Statement**

The GME program at MCH strives to provide an ideal environment for the acquisition of the knowledge, skills, and attitudes necessary for its graduates to achieve the highest levels of professional and personal accomplishment and to safeguard the public trust. In so doing, we support a balanced educational program comprised of individual programs united under a common institutional goal and with shared participation in an interdisciplinary curriculum. The Office of Graduate Medical Education (GME) represents an organized division within the Department of Medical Education, and is directed by Director of Medical Education (DME)/ Designated Institutional Official (DIO) who oversees the MCH residency programs under the direction of the Chief Medical Officer. The DME's/ DIO's responsibilities include institutional oversight; maintenance of contracts and affiliation agreements; coordination of salaries, benefits, and insurance; and implementation of GMEC policies and procedures.



**C. MCH – Institutional Oversight of Graduate Medical Education**

Miami Children’s Hospital is committed to the highest quality institutional oversight of its Graduate Medical Education (GME) Programs. A Graduate Medical Education Committee (GMEC) is chaired by the DIO and provides oversight of all training programs. The GMEC committee meets every month and is comprised of hospital administrators including the CMO and the Safety and Quality Institutional Director, the program directors, key teaching faculty, and residents’ representatives, coordinators, and other guests. Its role is defined by the ACGME. Below is the list of the members of the GMEC:

Co-Representative	Co-Representative
<b>COMMITTEE LEADERSHP</b>	
<b>Rani Gereige, MD Chair</b> Director of Medical Education Designated Institutional Official (DIO)	<b>Vivian Hernandez-Trujillo, MD Vice Chair</b> Director, Div. of Allergy-Immunology
<b>TRAINING PROGRAMS</b>	
<b>Beatriz Cunill, MD</b> Director, Pediatric Core Program <b>Maria Behnam-Terneus, DO</b> Associate Prog Director, Pediatric Core Program	<b>Mark Gabay, DO</b> - Assoc Pediatric Prog Director and Osteopathic Prog Director
<b>Bala Totapally, MD</b> Director, Pediatric Critical Care Medicine Program	<b>Lorena Siqueira, MD</b> Director, Adolescent Medicine Program
<b>Jason Katz, MD</b> Director, pediatric Cardiology Program	<b>Vincenzo Maniaci, MD</b> Director, Pediatric Emergency Medicine Program
<b>Michael Duchowny, MD</b> Director, Clinical Neurophysiology Program	<b>Rafael Gosalbez, MD</b> Director, Pediatric Urology Program <b>Miguel Castellán, MD</b> Associate Director, Pediatric Urology Program

<b>Diana Marin, MD</b> Director, Pediatric Radiology Program	<b>Sanjiv Bhatia, MD</b> Director, Pediatric Neurosurgery Program
<b>S. Anthony Wolfe, MD</b> Director, Craniofacial Plastic Surgery Program/ <b>Chad Perlyn, MD</b> Associate Director, Craniofacial Plastic Surgery Program	<b>Cathy Burnweit, MD</b> Director, Pediatric Surgery Program
<b>Rose M. Alvarez-Salvat, PhD</b> Director, Psychology Internship Program	
<b>TEACHING FACULTY</b>	
<b>Melissa Clemente, MD</b> Attending, Div of Hospitalist Services and/or Designee	<b>Jefry Biehler, MD</b> Director, Med Students, FIU Ped Dept Chair
<b>Jose Rosa-Olivares, MD</b> Attending, Continuity Clinic General Pediatrics and/or Designee	<b>Athena Pefkarou, MD</b> Attending, Div of Ped Hem/Onc
<b>Mislen Bauer, MD</b> Attending, Chief Div of Genetics (Administrator)	<b>Marisa Azaret, PsyD</b> , Chief Division of Psychology.
<b>TRAINEES</b>	
PGY3 Rep: <b>Wengliang Geng, MD</b> Chief Resident, PGY4	<b>Grace Padron, MD</b> Chief Resident, PGY4
PGY1 Rep: <b>Ireal Fusco, MD</b> Pediatric Resident - PGY1	PGY1 Rep: <b>Trisha Kissoon, MD</b> Pediatric Resident - PGY1 PGY1 Rep: <b>Annette Medina, MD</b> Pediatric Resident - PGY1
PGY2 Rep: <b>Joshua Kurtz, MD</b> Pediatric Resident – PGY2 PGY1 Rep: <b>Ronald Vasquez, MD</b> Pediatric Resident – PGY2	PGY1 Rep: <b>Brianna Ruiz, MD</b> Pediatric Resident – PGY2
PGY3 Rep: <b>Branko Cuglievan, MD</b> Pediatric Resident – PGY3	PGY3 Rep: <b>Naiomi Cohen, MD</b> Pediatric Resident – PGY2 PGY3 Rep: <b>Kavita Desai, MD</b> Pediatric Resident – PGY3
Fellows rep: <b>Jose Vargas, MD</b> Pediatric Emergency Medicine Fellow – PGY7	Fellows Rep: <b>Paul Khalil, MD</b> Pediatric Emergency Medicine Fellow – PGY5
Fellows Rep: <b>Gavin Falk, MD</b> Pediatric Surgery Fellow – PGY6	Fellows Rep: <b>Natasha Noel, MD</b> Pediatric Cardiology Fellow – PGY5
Fellows Rep: <b>Alexander Ortega, MD</b> Pediatric Critical Care Medicine Fellow – PGY4	Fellows Rep: <b>Madhuradhar Chegondi, MD</b> Pediatric Critical Care Medicine Fellow – PGY6
<b>VOTING COORDINATOR</b>	
<b>Cindy Gibson, C-TAGME</b> GME Manager	<b>Sharon Larson, RN, LHRM</b> – Administrative Director, Risk & Quality, Safety & Innovation
<b>INSTITUTIONAL ADMINISTRATION (EX-OFFICIO, NON-VOTING)</b>	
<b>Deise Granado-Villar, MD</b> CMO, Sr. VP Med and Acad Affairs	<b>Jack Orces, DO</b> Chief Medical Information Officer
<b>Amanda Bhikhari, Esq</b> - Legal Counsel	<b>Andre Susla, Esq</b> - Legal Counsel
<b>Jose Perdomo, Esq</b> - VP, Ethics and Compliance; Direct	<b>Jennifer McCafferty, PhD, CHRC, CHPC, CHC, CCEP</b> – Director, Research Institute

<b>NON-VOTING GUESTS</b>	
<b>Alina Gonzalez</b> – Coordinator; Medical Education	<b>Ana Otero</b> – Fellowship Coordinator, Medical Education
<b>Galia Huerta</b> - Coordinator	<b>Elva Siren</b> - Coordinator
<b>Catalina Dunoyer</b> - Coordinator	<b>Massiel Martinez</b> - Coordinator
<b>Mari Carmen Jardines</b> - Coordinator	<b>Lisa Howard</b> - Coordinator
<b>Kari Bollerman</b> - Coordinator	<b>Tamara Martinez</b> - Coordinator

## DEPARTMENT OF MEDICAL EDUCATION

### Responsibilities of the Graduate Medical Education Committee (GMEC)

(Adapted from the ACGME Institutional Requirements – Effective July 1, 2014)

The GMEC along with the Designated Institutional Official (DIO) have the authority and responsibility for the **oversight** and **administration** of the Sponsoring Institution’s ACGME-accredited programs, as well as responsibility for **ensuring compliance** with the ACGME Institutional, Common, and Specialty/Subspecialty-Specific Program Requirements, and the Sponsoring Institution’s Governing Body. The GMEC responsibilities must include:

#### A- Oversight of:

- The ACGME accreditation status of the Sponsoring Institution and its ACGME-accredited programs
- The quality of the GME learning and working environment within the Sponsoring Institution, its ACGME accredited programs, and its participating sites
- The quality of educational experiences in each ACGME-accredited program that lead to measurable achievement of educational outcomes as identified in the ACGME Common and specialty/subspecialty-specific Program Requirements
- The ACGME-accredited programs’ annual evaluation and improvement activities
- All processes related to reductions and closures of individual ACGME-accredited programs, major participating sites, and the Sponsoring Institution.

#### B- Review and approval of:

- The institutional GME policies and procedures
- Annual recommendations to the Sponsoring Institution’s administration regarding resident/fellow stipends and benefits
- Applications for ACGME accreditation of new programs
- Requests for permanent changes in resident/fellow complement

- Major changes in ACGME-accredited programs' structure or duration of education
- Additions and deletions of ACGME-accredited programs' participating sites
- Appointment of new program directors
- Progress reports requested by a Review Committee
- Responses to Clinical Learning Environment Review (CLER) reports
- Requests for exceptions to duty hour requirements
- Voluntary withdrawal of ACGME program accreditation
- Requests for appeal of an adverse action by a Review Committee
- Appeal presentations to an ACGME Appeals Panel.

**C- Demonstrate effective oversight of the Sponsoring Institution's accreditation through an Annual Institutional Review (AIR)**

- The GMEC must identify **institutional performance indicators** for the AIR which include:
  - Results of the most recent institutional self-study visit
  - Results of ACGME surveys of residents/fellows and core faculty
  - Notification of ACGME-accredited programs' accreditation statuses and self-study visits.
- The AIR must include monitoring procedures for action plans resulting from the review.
- The DIO must submit a written annual executive summary of the AIR to the Governing Body

**D- Demonstrate effective oversight of underperforming programs through a Special Review process.**

- The Special Review process must include a protocol that:
  - Establishes criteria for identifying underperformance
  - Results in a report that describes the quality improvement goals, the corrective actions, and the process for GMEC monitoring of outcomes.

*As of June 2014*

## D. Statement of Institutional Support:



### INSTITUTIONAL STATEMENT OF COMMITMENT TO GRADUATE MEDICAL EDUCATION

Miami Children's Hospital (MCH) is a sponsoring institution and principal training site for several Graduate Medical Education (GME) programs. MCH is committed to excellence in medical education, research, and patient care by providing the necessary educational, financial, and human resources to support GME, including GME administrative staff, residents' salaries and benefits, program leadership support, space, equipment, supplies, research, and protected time to allow for effective oversight of its programs.

As the Sponsoring Institution, MCH, its Board of Directors, and Medical Executive Committee support an organized administrative system whereby the Department of Medical Education and its GME programs are under the direction of and accountable to the Senior VP of Medical and Academic Affairs. The system implementation is led by the Designated Institutional Official (DIO) in collaboration with the Graduate Medical Education Committee (GMEC) to oversee all residency programs. MCH Commits that all ACGME/ AOA-accredited programs will be in substantial compliance with ACGME/ AOA institutional, common, specialty, and subspecialty-specific program requirements.

The commitment of MCH to GME is exhibited by the provision of leadership, organizational structure, and resources that enable residents to achieve personal and professional development under the guidance and careful supervision of the faculty and staff. This includes providing an ethical, professional, and educational environment in which the curricular requirements as well as the applicable requirements for scholarly activity, QI, research, general competencies, and milestones can be met and exceeded. The regular assessment of the quality of the GME programs, the performance of the residents, and the use of outcome assessment results for program improvement are essential components of this commitment.

The Board of Directors, the Medical Staff Leadership (MEC), the administration, the teaching faculty and staff support this Statement of Commitment, developed and approved by the GMEC on this **20th day of January, 2014.**

Handwritten signature of Alex Soto in blue ink.

Alex Soto  
Chair, Board of Directors  
Miami Children's Hospital

Handwritten signature of Narendra Kini in blue ink.

Narendra Kini, MD  
President and Chief Executive Officer  
Miami Children's Hospital

Handwritten signature of Deise Granado-Villar in blue ink.

Deise Granado-Villar, MD, MPH  
Chief Medical Officer &  
Senior Vice President for Medical  
& Academic Affairs  
Miami Children's Hospital

Handwritten signature of Marcos A. Mestre in blue ink.

Marcos A. Mestre, MD  
President, Medical Executive Committee  
Miami Children's Hospital

Handwritten signature of Rani S. Gereige in blue ink.

Rani S. Gereige, MD  
Director of Medical Education & DIO  
Miami Children's Hospital